# Castle Pines North

### METROPOLITAN DISTRICT"

# **DRAFT Water Financial Plan 2024**



## November 20, 2024

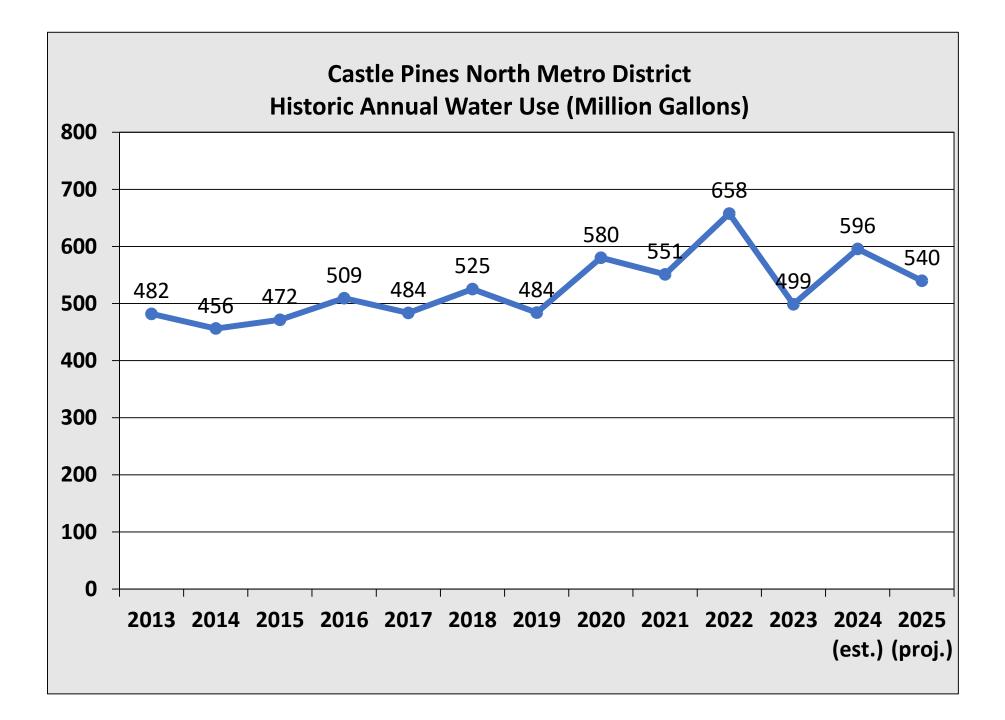


BARTLE WELLS ASSOCIATES INDEPENDENT PUBLIC FINANCE ADVISORS

#### Table 1 Castle Pines North Metro District Water Rate Study Growth Calculations

Metered Water Demand	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	Estimated	Projected										
Demand (CCF)	595,766	540,000	540,897	541,794	542,690	543,587	543,587	543,587	543,587	543,587	543,587	543,587
Demand (AF)	1,158	1,240	1,242	1,244	1,246	1,248	1,248	1,248	1,248	1,248	1,248	1,248
Beginning EDUs	4,809	4,809	4,817	4,825	4,833	4,841	4,849	4,849	4,849	4,849	4,849	4,849
Additional EDUs <sup>1</sup>		8	8	8	8	8	0	0	0	0	0	0
Ending EDUs	4,809	4,817	4,825	4,833	4,841	4,849	4,849	4,849	4,849	4,849	4,849	4,849
Consumption per EDU	124	112	112	112	112	112	112	112	112	112	112	112
Customer Growth		0.17%	0.17%	0.17%	0.17%	0.17%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

<sup>1</sup>EDU = Equivalent Demand Unit, representing demand equivalent to that of a 3/4" meter.



#### Table 2 Castle Pines North Metro District Water Rate Study Projected Operating Expenses

Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Estimated	Budgeted	Projected								
General Inflation Factor			4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
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Salaries and Benefits	\$289,330	\$450,325	\$468,338	\$487,072	\$506,554	\$526,817	\$547,889	\$569,805	\$592,597	\$616,301	\$640,953
Director Compensation	7,150	7,510	7,810	8,123	8,448	8,786	9,137	9,503	9,883	10,278	10,689
Accounting and Payroll	265,000	278,250	289,380	300,955	312,993	325,513	338,534	352,075	366,158	380,804	396,037
Audit	48,750	51,190	53,238	55,367	57,582	59,885	62,280	64,772	67,363	70,057	72,859
Operations Staffing Contract	256,500	269,330	280,103	291,307	302,960	315,078	327,681	340,788	354,420	368,597	383,341
Credit Card Fees	40,000	42,000	43,680	45,427	47,244	49,134	51,099	53,143	55,269	57,480	59,779
Professional Services- GIS/AM	85,000	89,250	92,820	96,533	100,394	104,410	108,586	112,930	117,447	122,145	127,031
Legal Services	91,000	95,550	99,372	103,347	107,481	111,780	116,251	120,901	125,737	130,767	135,997
Engineering	75,000	78,750	81,900	85,176	88,583	92,126	95,811	99,644	103,630	107,775	112,086
Engineering Services Reimbursable	15,000	15,750	16,380	17,035	17,717	18,425	19,162	19,929	20,726	21,555	22,417
Software Support	19,500	20,480	21,299	22,151	23,037	23,959	24,917	25,914	26,950	28,028	29,149
Professional Services - Water Rights	60,000	63,000	65,520	68,141	70,866	73,701	76,649	79,715	82,904	86,220	89,669
<b>Communications - Public Outreach</b>	125,000	131,250	136,500	141,960	147,638	153,544	159,686	166,073	172,716	179,625	186,810
Water Rebates	50,000	75,000	78,000	81,120	84,365	87,739	91,249	94,899	98,695	102,643	106,748
Water Auditing	5,000	5,250	5,460	5,678	5,906	6,142	6,387	6,643	6,909	7,185	7,472
Telephone/Alarms	52,200	18,200	18,928	19,685	20,473	21,291	22,143	23,029	23,950	24,908	25,904
Building Utilities	9,750	10,240	10,650	11,076	11,519	11,979	12,459	12,957	13,475	14,014	14,575
Trash Removal	2,200	2,310	2,402	2,498	2,598	2,702	2,810	2,923	3,040	3,161	3,288
Reuse Pumping	42,000	44,100	45,864	47,699	49,607	51,591	53,654	55,801	58,033	60,354	62,768
Electricity for Well Pumping	675,000	708,750	737,100	766,584	797,247	829,137	862,303	896,795	932,667	969,973	1,008,772
Electricity for WTP	86,400	90,720	94,349	98,123	102,048	106,130	110,375	114,790	119,381	124,157	129,123
Electricity for Booster Pump Station	20,700	21,740	22,610	23,514	24,455	25,433	26,450	27,508	28,608	29,753	30,943
Electricity for IPP Pumping Costs	60,000	63,000	65,520	68,141	70,866	73,701	76,649	79,715	82,904	86,220	89,669
Professional Memberships	2,275	2,390	2,486	2,585	2,688	2,796	2,908	3,024	3,145	3,271	3,402
Professional Education	12,000	19,000	19,760	20,550	21,372	22,227	23,116	24,041	25,003	26,003	27,043
Property & Liability Insurance	70,600	72,720	75,629	78,654	81,800	85,072	88,475	92,014	95,695	99,522	103,503
Postage & Freight	15,275	16,040	16,682	17,349	18,043	18,765	19,515	20,296	21,108	21,952	22,830
Printing & Copying	13,325	13,990	14,550	15,132	15,737	16,366	17,021	17,702	18,410	19,146	19,912

#### Table 2 Castle Pines North Metro District Water Rate Study Projected Operating Expenses

Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Estimated	Budgeted	Projected								
General Inflation Factor			4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Operating Supplies	13,000	14,150	14,716	15,305	15,917	16,553	17,216	17,904	18,620	19,365	20,140
Water Meters	30,000	31,500	32,760	34,070	35,433	36,851	38,325	39,858	41,452	43,110	44,834
Building Cleaning Expenses	6,000	6,300	6,552	6,814	7,087	7,370	7,665	7,972	8,290	8,622	8,967
Misc. Expense	9,750	10,240	10,650	11,076	11,519	11,979	12,459	12,957	13,475	14,014	14,575
Election Expenses	0	29,250	0	31,637	0	34,218	0	37,011	0	40,031	0
Office Furniture/Equipment	1,950	21,520	22,381	23,276	24,207	25,175	26,182	27,230	28,319	29,452	30,630
Small Tools	1,800	10,000	10,400	10,816	11,249	11,699	12,167	12,653	13,159	13,686	14,233
S. Platte Recovery Program	4,500	4,730	4,919	5,116	5,321	5,533	5,755	5,985	6,224	6,473	6,732
Vehicle R & M	0	4,000	4,160	4,326	4,499	4,679	4,867	5,061	5,264	5,474	5,693
Vehicle Fuel Expense	0	13,500	14,040	14,602	15,186	15,793	16,425	17,082	17,765	18,476	19,215
Office Equipment R & M	1,300	1,370	1,425	1,482	1,541	1,603	1,667	1,733	1,803	1,875	1,950
Building R & M	13,000	13,650	14,196	14,764	15,354	15,969	16,607	17,272	17,962	18,681	19,428
Ditch Operating Assessments	43,000	45,150	46,956	48,834	50,788	52,819	54,932	57,129	59,414	61,791	64,263
Building Expenses/Supplies	3,250	3,410	3,546	3,688	3,836	3,989	4,149	4,315	4,487	4,667	4,853
Ditch/Land Rights Operating Expenses	15,000	15,750	16,380	17,035	17,717	18,425	19,162	19,929	20,726	21,555	22,417
Wells Expenditures	450,000	472,500	491,400	511,056	531,498	552,758	574,868	597,863	621,778	646,649	672,515
Water Treatment Plant Expenditures	400,000	420,000	436,800	454,272	472,443	491,341	510,994	531,434	552,691	574,799	597,791
Water Distribution Expenditures	550,000	450,000	468,000	486,720	506,189	526,436	547,494	569,394	592,169	615,856	640,490
Underground Utility Locates	50,000	52,500	54,600	56,784	59,055	61,418	63,874	66,429	69,086	71,850	74,724
Centennial Capacity Readiness	400,000	400,000	416,000	432,640	449,946	467,943	486,661	506,128	526,373	547,428	569,325
Centennial Delivery Charges	300,000	315,000	327,600	340,704	354,332	368,505	383,246	398,575	414,519	431,099	448,343
Professional Svcs - WR Hamre	12,000	12,600	13,104	13,628	14,173	14,740	15,330	15,943	16,581	17,244	17,934
Professional Svcs- BF	125,000	131,250	136,500	141,960	147,638	153,544	159,686	166,073	172,716	179,625	186,810
Professional Svcs- Rates	40,000	71,500	, 0	0	44,995	0	0	50,613	0	, 0	101,767
IGA Expenditures	255,000	50,000	0	0	0	0	0	0	0	0	0
County Treasurer Fees	\$12,368	\$9,639	\$10,025	\$10,426	\$10,843	\$11,276	\$11,727	\$12,196	\$12,684	\$13,192	\$13,719
Total Operating Expenses	\$5,230,873	\$5,365,594	\$5,423,438	\$5,672,012	\$5,910,985	\$6,134,848	\$6,344,655	\$6,686,065	\$6,862,379	\$7,176,905	\$7,524,116

#### Table 3 Castle Pines North Metro District Water Rate Study Projected Non-Rate Revenue

Escalation	Inflation	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
General Inflation Factor	General			4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Interest	Calculated			1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%
No Escalation	None			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Customer Growth	Customer		0.17%	0.17%	0.17%	0.17%	0.17%	0.00%	0.00%	0.00%	0.00%	0.00%

Other Non-Rate Revenue	Inflation	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Estimated	Budget	Projected								
Property Taxes <sup>1</sup>	Customer	\$730,021	\$642,595	\$643,662	\$644,729	\$645,797	\$646,864	\$646,864	\$646,864	\$646,864	\$646,864	\$646,864
Property Taxes - Backfill	None	94,500	0	0	0	0	0	0	0	0	0	0
Specific Ownership Taxes	None	58,400	51,410	51,410	51,410	51,410	51,410	51,410	51,410	51,410	51,410	51,410
Inspection Fee	None	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Miscellaneous	None	40,000	15,000	0	0	0	0	0	0	0	0	0
Bulk Water Sales	None	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Oil Royalty Revenue	None	0	0	0	0	0	0	0	0	0	0	0
Interest	Calculated	2,100,000	763,000	479,370	398,895	347,821	347,487	348,770	345,788	342,795	343,180	344,956
Lease Revenue	None	0	0	0	0	0	0	0	0	0	0	0
Transfers In <sup>2</sup>	None	0	0	0	0	375,059	375,059	375,059	375,059	375,059	375,059	375,059
Renewable Water Investment Revenue <sup>3</sup>	None	610,000	121,400	121,400	121,400	121,400	121,400	0	0	0	0	0
Water Connect Fee <sup>3</sup>	Calculated	\$1,150,000	\$229,200	\$229,200	\$229,200	\$229,200	\$229,200	\$0	\$0	\$0	\$0	\$0
Total Non-Rate Revenue		\$4,822,921	\$1,862,605	\$1,565,042	\$1,485,634	\$1,810,687	\$1,811,421	\$1,462,103	\$1,459,121	\$1,456,128	\$1,456,513	\$1,458,289

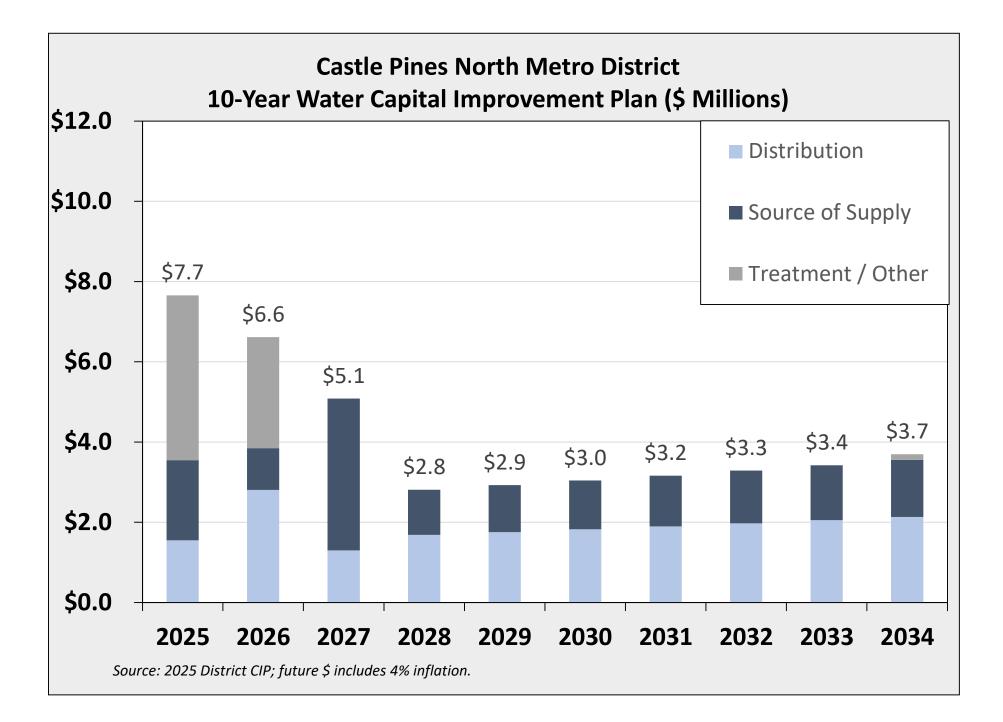
<sup>1</sup> Property taxes increased as TABOR limit increases.

<sup>2</sup> From wastewater, loan repayments beginning in FY 2028.

<sup>3</sup> Projected revenues based on estimated number of customers by meter size.

#### Table 4 Castle Pines North Metro District Water Rate Study Capital Improvement Costs - Draft

Project Description	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Estimated	Budgeted	Projected								
CIP (Current Dollars)												
New Vehicle Purchase			\$97,500									\$97,500
Board Room Construction			\$42,250									
Pipeline Replacement Program				\$1,200,000	\$1,200,000							
Castle Pines Parkway Replacement				\$1,500,000								
Well Replacement					\$2,500,000							
Asset Replacement Program						\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Chatfield Res. Mitigation Co.	\$100,600	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Arapahoe Well Redrill	\$1,471,407	\$240,000	\$1,800,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Denver Wells Repair/Rehab	\$53,295	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Backwash Reclaim Tank Upgrade	\$1,326,897	\$120,000	\$100,000									
IGA-CPP Water Line Replacement	\$100,597	\$0	\$0									
WTP Site Plan / O&M Manual Development	\$135,206	\$150,000	\$200,000									
WTP Filter Rehabilitation Program	\$6,393	\$500,000	\$3,340,000	\$2,660,000								
WTP Process Tank Rehab	\$553,185	\$900,000	\$0									
WTP HVAC	\$626,288	\$13,000	\$0									
WTP Building construction/ Filter room/ Office	\$23,790	\$150,000	\$0									
Well Control Vault Rehab Program	\$60,208	\$460,000	\$100,000									
27 Sampling Stations	\$45,597	\$250,000	\$200,000									
IPS Surge Modifications	\$0	\$0	\$75,000									
Monarch Waterline Replacement	\$40,297	\$3,678,000	\$1,250,000									
Yorkshire W/L	\$46,255	\$990,000	\$0									
WTP Liquid Ammonia Sulfate	\$0	\$1,150,000	\$350,000									
Total CIP (Current Dollars)	\$4,590,015	\$8,701,000	\$7,654,750	\$6,360,000	\$4,700,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,597,500
CIP (Inflated Dollars)	64 500 045	60 704 000	67.654.759	£6.64.4.60	ÁF 002 F22	¢2.042.462	63 034 C45	£2.044.022	¢2.462.262	ća 200 020	£3.434.435	63 697 953
Total CIP (Inflated Dollars)	\$4,590,015	\$8,701,000	\$7,654,750	\$6,614,400	\$5,083,520	\$2,812,160	\$2,924,646	\$3,041,632	\$3,163,298	\$3,289,829	\$3,421,423	\$3,697,052



#### Table 5 Castle Pines North Metro District Water Rate Study Cash Flow Projection

Water Cash Flow	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Estimated	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Beginning Reserve Balances	\$44,123,147	\$40,589,195	\$26,631,668	\$22,160,822	\$19,323,415	\$19,304,855	\$19,376,114	\$19,210,422	\$19,044,183	\$19,065,544	\$19,164,218
Revenue Escalation											
Rate Revenue Increase		7.00%	7.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Customer Growth		0.17%	0.17%	0.17%	0.17%	0.17%	0.00%	0.00%	0.00%	0.00%	0.00%
Revenues											
Water Service Revenue	\$3,100,000	\$2,800,000	\$3,000,976	\$3,216,368	\$3,447,210	\$3,694,611	\$3,916,287	\$4,151,265	\$4,400,340	\$4,664,361	\$4,944,222
Additional Revenue	0	196,000	210,068	225,146	241,305	221,677	234,977	249,076	264,020	279,862	296,653
Golf Course Water Delivery	165,000	120,000	128,400	137,388	147,005	157,296	166,733	176,737	187,341	198,582	210,497
Additional Revenue	0	8,400	8,988	9,617	10,290	9,438	10,004	10,604	11,240	11,915	12,630
Water Activity Charges	610,000	611,015	654,872	701,874	752,249	806,236	854,610	905,887	960,240	1,017,855	1,078,926
Additional Revenue	0	42,771	45,841	49,131	52,657	48,374	51,277	54,353	57,614	61,071	64,736
Capital Improvement Fee	1,700,000	1,702,828	1,825,052	1,956,043	2,096,431	2,246,888	2,381,701	2,524,603	2,676,080	2,836,644	3,006,843
Additional Revenue	0	119,198	127,754	136,923	146,750	134,813	142,902	151,476	160,565	170,199	180,411
Other Non-Rate Revenue	\$4,822,921	\$1,862,605	\$1,565,042	\$1,485,634	\$1,810,687	\$1,811,421	\$1,462,103	\$1,459,121	\$1,456,128	\$1,456,513	\$1,458,289
Total Revenues	\$10,397,921	\$7,462,817	\$7,566,992	\$7,918,125	\$8,704,585	\$9,130,753	\$9,220,595	\$9,683,123	\$10,173,570	\$10,697,002	\$11,253,207
Expenses											
Operating Expense	\$5,230,873	\$5,365,594	\$5,423,438	\$5,672,012	\$5,910,985	\$6,134,848	\$6,344,655	\$6,686,065	\$6,862,379	\$7,176,905	\$7,524,116
Existing Debt Service	0	0	0	0	0	0	0	0	0	0	0
Loan to Sewer Funds	0	8,400,000	0	0	0	0	0	0	0	0	0
Rate Funded Capital	\$8,701,000	\$7,654,750	\$6,614,400	\$5,083,520	\$2,812,160	\$2,924,646	\$3,041,632	\$3,163,298	\$3,289,829	\$3,421,423	\$3,697,052
Total Expenses	\$13,931,873	\$21,420,344	\$12,037,838	\$10,755,532	\$8,723,145	\$9,059,494	\$9,386,287	\$9,849,363	\$10,152,208	\$10,598,328	\$11,221,168
Net Revenues	(\$3,533,952)	(\$13,957,527)	(\$4,470,846)	(\$2,837,407)	(\$18,560)	\$71,259	(\$165,692)	(\$166,240)	\$21,362	\$98,674	\$32 <i>,</i> 038
Ending Reserve Balance	\$40,589,195	\$26,631,668	\$22,160,822	\$19,323,415	\$19,304,855	\$19,376,114	\$19,210,422	\$19,044,183	\$19,065,544	\$19,164,218	\$19,196,256

